### **University College Birmingham**

Report and Financial Statements for the year to 31 July 2014

### REPORT OF THE MEMBERS OF THE CORPORATION FOR THE YEAR TO 31 JULY 2014

The members present their report and the audited financial statements for the year ended 31 July 2014.

### CORPORATION

The Corporation was established under The Further and Higher Education Act 1992 for the purpose of managing University College Birmingham and was re-established in August 2002 when the institution transferred to the Higher Education Sector. At that point, members of the Corporation were appointed by the Secretary of State. The University is an exempt charity for the purposes of the Charities Act 2011.

### MISSION

The mission of University College Birmingham is to maintain an environment in which all students can develop appropriate skills, knowledge and quality standards to enable them to compete, with advantage, at all levels within the sectors we serve.

The University believes this can best be achieved by building upon the present mix of Higher and Further Education programmes offered. The University believes that students, irrespective of previous educational attainment and experience, should be able to access and benefit from these programmes.

To enable students to make the most of these opportunities, the University is committed to:-

- extending access to higher education and lifelong learning;
- promoting equality of opportunity, freedom of expression and social responsibility;
- offering students high quality delivery and support and a marketable outcome;
- creating world class specialist facilities;
- developing a curriculum-led research and consultancy capability;
- working collaboratively where there is potential benefit;
- providing a strong international outlook;
- maintaining a sound financial base to underpin achievement of aims and objectives;
- operating sound and effective corporate governance.

### IMPLEMENTATION OF CORPORATE STRATEGY

In 2012, the University prepared a Corporate Strategy for the period 2012 to 2017. The Corporation monitors the performance of the University against this strategy. The strategy is reviewed and updated each year.

### FINANCIAL OBJECTIVES AND REVIEW OF OUT-TURN FOR THE YEAR

Since incorporation the University has sought to exercise tight cost control whilst seeking to maximise its income from a variety of sources. This has resulted in very satisfactory surpluses in all accounting periods. The University will continue to accumulate reserves in order to create a contingency fund to improve its stock of both teaching and residential accommodation and to enhance the condition of its buildings in order to strengthen its appeal to students in an increasingly competitive national and international market.

### REPORT OF THE MEMBERS OF THE CORPORATION FOR THE YEAR TO 31 JULY 2014

Every November the University reports progress against the Corporate Plan via the Corporate Planning and Annual Monitoring Statement.

### PERFORMANCE INDICATORS

The University sets a wide range of targets for its performance each year and these targets are monitored throughout the year. Reporting of the out-turn against targets and, where possible, benchmarking against appropriate external data is summarised in the University's "Performance Indicators and Targets" document which is produced for Governor review and approval each year. The main areas in which the University sets targets are as follows:

- Governance
- Student Recruitment
- Student Retention
- Achievement Rates
- Destinations
- Equal Opportunities
- Student Satisfaction
- Accommodation
- Finance

### STUDENT NUMBERS

The University is funded according to the units of activity it generates each year. In 2013/14, the University achieved the following estimated full-time equivalent student recruitment:

	<u>Recruitment</u>
National College for Teaching and Leadership (Full-Time Equivalents)	55
/ da-rane Equivalente)	<u>Recruitment</u>
Higher Education: Home and EU	3982
Overseas	1236
(Full-Time Equivalents)	Dogwitmont
Further Education: Home and EU	<u>Recruitment</u> 2333
(Learner Numbers)	

### **CURRICULUM DEVELOPMENTS**

Methods of teaching and learning are under continuous review and development to ensure that the curriculum meets the needs of the local population and the Employment Sectors the University serves.

### REPORT OF THE MEMBERS OF THE CORPORATION FOR THE YEAR TO 31 JULY 2014

### FINANCES

The University generated operating and historical cost surpluses in the year of £6,594,000 and £7,413,000 respectively (2012-2013: £7,995,000 and £8,874,000). The net cash inflow from operating activities was strong at £7,281,000 (2012-2013: £10,063,000). Net assets and the balance of cash at bank and in hand at 31 July 2014 were £104,644,000 and £16,857,000 respectively (31 July 2013: £96,656,000 and £19,213,000).

During the year, the University purchased tangible fixed assets of £10,156,000 of which £8,314,000 relates to land and buildings.

The key financial performance indicators for the year to 31 July 2014 are as follows:

Current Ratio	3.5
Operating Surplus as a Percentage of Income	14.6%
Net Liquidity Days	169
External Borrowing as a Percentage of Income	0%

### POST BALANCE SHEET EVENTS

Subsequent to the balance sheet date the University purchased the long leasehold of a building at 65/77 Summer Row, Birmingham for £2,731,000 and has taken possession of its new teaching facility included within assets under construction at 31 July 2014.

### RESOURCES '

The University has various resources that it can deploy in pursuit of its strategic objectives.

In addition to the strong financial resources, the University's human resources comprise 501 employees (expressed as full-time equivalents), 329 of whom are teaching staff. The University has an excellent reputation locally, nationally and internationally and considers that maintaining a quality brand is essential for it's success at attracting students and external relationships.

### PRINCIPAL RISKS AND UNCERTAINTIES

The University has undertaken further work during the year to develop and embed the system of internal control, including financial, operational and risk management which is designed to protect its assets and reputation.

Based on the Corporate Plan, the University's Executive Management Team undertakes a comprehensive review of the risks to which the University is exposed. They identify systems and procedures, including specific preventable actions which should mitigate any potential impact on the University. The internal controls are then implemented and the subsequent year's appraisal will review their effectiveness and progress against risk mitigation actions. In addition to the annual review, the Executive Management Team will also consider any risks which may arise as a result of a new area of work being undertaken by the University.

A risk register is maintained at the University level which is reviewed at least annually by the Audit Committee and at each meeting of the full Corporation. The risk register identifies the key risks, the likelihood of those risks occurring, their potential impact on the University and the actions being taken to reduce and mitigate the risks. Risks are prioritised using a consistent scoring system.

### REPORT OF THE MEMBERS OF THE CORPORATION FOR THE YEAR TO 31 JULY 2014

### PRINCIPAL RISKS AND UNCERTAINTIES (continued)

Outlined below is a description of the principal risk factors that may affect the University. Not all of the factors are within the University's control. Other factors besides those listed below may also adversely affect the University.

### a) Student recruitment

The University is reliant upon government funding through the HEFCE, the Education Funding Agency and the Skills Funding Agency and upon tuition fees receivable from students. Both sources of income are dependent upon meeting student number targets for Higher and Further Education. Failure to meet these targets would therefore have an adverse effect on resources.

This risk is mitigated in several ways. The University offers a generous fee waiver scheme to students and continues to market itself strongly.

### b) Significant stock market fall

The University's fixed asset investments comprise holdings in managed funds and covered warrants and are carried at market value. There is therefore a risk of significant reductions in value as a result of fluctuations in market conditions.

### **CHARITABLE AND TAXATION STATUS**

The University is an exempt charity for the purposes of the Charities Act 2011 and is not liable to Corporation Tax.

### REPORT OF THE MEMBERS OF THE CORPORATION FOR THE YEAR TO 31 JULY 2014

### STAKEHOLDER RELATIONSHIPS

In line with other universities and colleges, University College Birmingham has many stakeholders. These include:

- Students
- Funding Councils
- Staff
- Local employers (with specific links)
- Local Authorities
- The local community
- Other HE and FE institutions
- Trade Unions
- Professional bodies
- Local Enterprise Partnerships

The University recognises the importance of these relationships and engages in regular communication with them.

### EQUAL OPPORTUNITES AND EMPLOYMENT OF DISABLED PERSONS

The University is committed to a Policy of Equal Opportunities. The aim of the Policy is to ensure that all applicants, students, employees, all those involved in its work and other users of University facilities receive fair and equal treatment. The University aims to provide a service that, in its teaching, administration and support, actively promotes equality of opportunity and freedom from discrimination on the grounds of age, cultural background, disability, ethnicity, gender, marital status, race, religion or belief and sexual orientation.

The University is committed to a Policy of Race Equality. The aim of the Policy is to ensure that all applicants, students, employees, all those involved in its work and other users of University facilities receive fair and equal treatment. The University aims to provide a service that, in its teaching, employment, administration and support actively strives to:

- Eliminate unlawful racial discrimination
- Promote equality of opportunity
- Promote good race relations between people of different racial backgrounds

The University is committed to a Policy of Gender Equality. The aim of the Policy is to ensure that men, women, transgender and transsexual persons receive fair and equal treatment. The University aims to provide a service that, in its teaching, employment, administration and support actively strives to:

- Eliminate unlawful gender discrimination
- Promote equality of opportunity between men, women, transgender and transsexual persons

The University considers all applications for employment from disabled persons, bearing in mind the aptitudes of the individuals concerned. Where an existing employee becomes disabled every effort is made to ensure that employment with the University continues. The University's policy is to provide training, career development and opportunities for promotion to disabled persons which are, as far as possible, identical to those for other employees.

These policies are published in more detail on the University's website.

### REPORT OF THE MEMBERS OF THE CORPORATION FOR THE YEAR TO 31 JULY 2014

### **DISABILITY STATEMENT**

The University seeks to achieve the objectives set down in the Equality Act 2010 and in particular makes the following commitments:

- a) as part of the redevelopment of the buildings it is installing lifts and ramps, etc, so that eventually
  most of the facilities will allow access to people with a disability;
- there is a list of specialist equipment, lighting for audio facilities, etc, which the University can make available for use by students;
- the admissions policy for all students is described in the University charter. Appeals against a decision not to offer a place are dealt with under the complaints policy;
- the University has made a significant investment in the appointment of specialist lecturers to support students with learning difficulties and disabilities. There are a number of student support assistants who can provide a variety of support for learning. There is a continuing programme of staff development to ensure the provision of a high level of appropriate support for students who have learning difficulties and/or disabilities;
- e) specialist programmes are described in programme information guides, and achievements and destinations are recorded and published in the standard University format;
- f) counselling and welfare services are described in the University charter.

The University commissioned independent consultants to undertake a detailed review of its facilities in view of the requirements of the DDA. The University is committed to implementing the recommendations of their report within the timescale set out in the DDA.

### STAFF AND STUDENT INVOLVEMENT

The University considers good communications with its staff to be very important and to this end holds regular staff meetings and publishes a newsletter which is available to all staff. The University encourages staff and student involvement through membership of formal committees.

### DISCLOSURE OF INFORMATION TO AUDITORS

The members who held office at the date of approval of this report confirm that, so far as they are each aware, there is no relevant audit information of which the University's auditors are unaware; and each member has taken all the steps that he or she ought to have taken to be aware of any relevant audit information and to establish that the University's auditors are aware of that information.

### PROFESSIONAL ADVISERS

Internal Auditors: PricewaterhouseCoopers LLP

Cornwall Court 19 Cornwall Street Birmingham

B3 2DT

External Auditors: Chantrey Vellacott DFK LLP

35 Calthorpe Road

Edgbaston Birmingham B15 1TS

### REPORT OF THE MEMBERS OF THE CORPORATION FOR THE YEAR TO 31 JULY 2014

Principal Bankers:

National Westminster Bank plc Bank of Scotland plc

33 Old Broad Street

1 St Philips Place Birmingham

London

B3 2PP

BX2 1LB

Principal Solicitors:

Eversheds

Martineau Johnson 1 Colmore Square

115 Colmore Row Birmingham B3 3AL

Birmingham B4 6AA

Shakespeare Putsman Somerset House Temple Street Birmingham B2 5DJ Browne Jacobson LLP Victoria Square House

Victoria Square Birmingham B2 4BU

Investment Advisors:

UBS AG

10 Colmore Row Birmingham B3 2QD Investec Colmore Plaza Colmore Circus Birmingham B4 6AT

## REPORT OF THE MEMBERS OF THE CORPORATION FOR THE YEAR TO 31 JULY 2014

MEMBERS

The members of the Corporation who served during the year were as follows:-

Name	Date of Current Appointment	Term of Office	Date of Resignation	Resignation Status of Appointment	Notes	Committees Served
Mr N Moss	1 August 2014	3 years		Independent Member	Chair of Corporation	Remuneration and Nominations (Chair)
Dr A Antona	1 August 2014	3 years		Independent Member		Finance and General Purposes (Chair) Remuneration and Nominations
Mr G DiVito	1 December 2012	2 years		Teaching Staff Member		Student Services and Standards
Mr P Griffiths MBE	1 August 2014	3 years		Independent Member		Finance and General Purposes
Mr D Hail	1 August 2014	3 years		Independent Member		Finance and General Purposes (to 31 July 2014) Audit (from 1 August 2014)
Ms C Lane	1 August 2013	1 уеаг	31 July 2014	Student Member		Student Services and Standards
Ms V Lee	16 November 2012	3 years		Independent Member		Student Services and Standards
Prof R Linforth	1 August 2008			Vice-Chancellor & Principal		Finance and General Purposes
Ms C Owen OBE	1 August 2014	3 years		Independent Member		Student Services and Standards
Mr C Parkinson	1 August 2014	1 year		Student Member		Student Services and Standards
Mrs I Philip- Sørensen	1 August 2011	3 years	31 July 2014	Independent Member	Deputy Chair of Corporation	Audit
Mrs R Pitchford	1 August 2011	3 years	31 July 2014	Independent Member		Remuneration and Nominations

# REPORT OF THE MEMBERS OF THE CORPORATION FOR THE YEAR TO 31 JULY 2014

### MEMBERS (continued)

Name	Date of Current Appointment	Term of Office	Date of Resignation	of Resignation Status of Appointment	Notes	Committees Served
Mr D Playdon	1 August 2011	3 years	22 November 2013	Independent Member		Remuneration and Nominations Audit
Mr J Retallack	23 November 2013	3 years		Independent Member		Audit
Ms L Teague	1 August 2014	3 years		Independent Member		Finance and General Purposes
Prof A Tickell	1 August 2013	2 years		Co-opted Member		Ad Hoc
Mrs Y Towe	1 August 2014	3 years		Independent Member	Deputy Chair of Corporation (from 1 August 2014)	Student Services and Standards (Chair) Remuneration and Nominations (from 1 August 2014)
Mr G Trehame	1 August 2011	3 years	6 March 2014	Independent Member		Audit
Mr S Winter	1 August 2014	3 years		Independent Member		Audit
Mr M Wiseman	1 August 2014	3 years		Independent Member		Audit (Chair) Remuneration and Nominations (from 1 August 2014)

Nigel Moss - Chancellor 12-November 2014

### INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR TO 31 JULY 2014

		Year ended 31 July 2014 £000	Year ended 31 July 2013 £000
	Notes		
income			
Funding council grants	2	15250	18482
Academic fees and support grants	3	24071	20106
Other operating income	4	5352	5546
Investment income	5	563	859
Total income		45236	44993
		<del></del>	<del></del>
Expenditure			
Staff costs	6	(22708)	(22145)
Other operating expenses	7	(138 <del>6</del> 6)	(12690)
Depreciation	10	( 1857)	( 1905)
Interest payable	9	( 211)	( 258)
Total expenditure		(38642)	(36998)
Total experience			
Surplus on continuing operations after depreciation of assets at valuation and before tax	f	6594	7995
Taxation	8	-	-
Surplus on continuing operations after depreciation of	f	<u> </u>	
assets at valuation and tax	-	6594	7995
		<u></u>	

The income and expenditure account is in respect of continuing activities.

### STATEMENT OF TOTAL RECOGNISED GAINS FOR THE YEAR TO 31 JULY 2014

	Year ended 31 July 2014 £000	Year ended 31 July 2013 £000
Note	es	
Surplus on continuing operations after depreciation of assets at valuation, disposal of assets and tax	6594	7995
	18 0	833
Actualiza gam/todo) in roopeos of personal	17 1457	3740
		40500
Total gains recognised since last annual report	8051	12568
Reconciliation		
Opening reserves	93683	81115
Total recognised gains for the year	8051	12568
Olasia wananing	101734	93683
Closing reserves		

### STATEMENT OF HISTORICAL COST SURPLUSES FOR THE YEAR TO 31 JULY 2014

		Year ended 31 July 2014 £000	Year ended 31 July 2013 £000
	Notes		
Surplus on continuing operations after depreciation of assets at valuation, disposal of assets and tax		6594	7995
Difference between historical cost depreciation and the actual charge for the year calculated on the revalued amount	17	140	140
Difference between historical cost and market value brought forward on investment disposals	17	679	739
Historical cost surplus for the year		7413	8874
•			

### **BALANCE SHEET AS AT 31 JULY 2014**

		31 July 2014 £000	31 July 2013 £000
EIVED ACCETS	Notes		
FIXED ASSETS Tangible assets	10	67984	59694
Investments	11	33946	32215
		101930	91909
OUDDENT ASSETS		<del></del>	<del></del>
CURRENT ASSETS Stock		31	29
Debtors	12	1613	1453
Cash at bank and in hand		16857	19213
		18501	20695
CREDITORS; amounts falling due within one year	13	(5321)	(5935)
NET CURRENT ASSETS		13180	14760
		<del></del>	<del></del>
TOTAL ASSETS LESS CURRENT LIABILITIES		115110	106669
PENSION LIABILITY	14	(10466)	(10013)
NET ASSETS		104644	96656
			****
DEFERRED CAPITAL GRANTS	15	2910	2973
RESERVES			
Income and expenditure account excluding pension reserve		100764	92898
Pension reserve	18	(10466)	(10013)
Income and expenditure account including pension reserve	)	90298	82885
Revaluation reserves	17	11436	10798
		104644	96656
			<u> </u>

The financial statements on pages 1 to 36 were approved by the Corporation on 12 November 2014 and were signed on its behalf by:

Migel Moss Chancellor

12 November 2014

Ray Linforth

Vice-Chancellor & Principal

### CASH FLOW STATEMENT FOR THE YEAR TO 31 JULY 2014

		Year ended 31 July 2014 £000	Year ended 31 July 2013 £000
	Notes		
NET CASH INFLOW FROM OPERATING ACTIVITIES	19	7281	10063
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE			
Income from investments		147	131
Other interest received		196	395
		343	526
		<u></u>	<u></u>
CAPITAL EXPENDITURE AND FINANCIAL INVESTMEN	т		
Purchase of tangible fixed assets not under finance leases	10	(10156)	(9606)
Income from sale of tangible fixed assets		22	21
Deferred capital grants received	15	208	75
Purchase of investments		( 3561)	(8917)
Return of investment capital		0	83
Income from sale of investments		3507	6886
		( 9980)	(11458)
		<del></del>	
DECREASE IN CASH IN THE YEAR	20	( 2356)	( 869)
RECONCILIATION OF NET CASH FLOW TO MOVEMEN	IT IN NE	T FUNDS	
TEOGRAPHON OF THE CAST LOT TO MOTEUR			
		£000	
Decrease in cash in the year		( 2356)	
Net funds at 1 August 2013		19213	
Net funds at 31 July 2014		16857	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 1. ACCOUNTING POLICIES

### Statement of accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

### Basis of preparation

These financial statements have been prepared in accordance with the statement of recommended practice (SORP): Accounting for Further and Higher Education 2007 and in accordance with applicable Accounting Standards.

### Basis of accounting

The accounts have been prepared in accordance with the historical cost convention modified by the revaluation of certain fixed assets.

### Recognition of income

Income from tuition fees is recognised in the period for which it is received and includes all fees payable by students or their sponsors. Income from research grants, contracts and other services rendered is included to the extent of the completion of the contract or service concerned. All income from short-term deposits is credited to the income and expenditure account in the period in which it is earned. Recurrent grants receivable from the Education Funding Agency, Skills Funding Agency and the National College for Teaching and Leadership represent the funding allocations attributable to the current financial year and are credited direct to the income and expenditure account. Recurrent grants are recognised in line with planned activity. Any under-achievement against this planned activity is adjusted in-year and reflected in the level of recurrent grant recognised in the income and expenditure account. Recurrent grants receivable from the Higher Education Funding Council for England are based upon the HESES returns provided by the University in December and June of each academic year. Non-recurrent grants received in respect of the acquisition or construction of fixed assets are treated as deferred capital grants and amortised in line with depreciation over the life of the assets.

### Pension schemes

Retirement benefits to employees of the University are provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit schemes which are externally funded and contracted out of the State Earnings Related Pension Scheme.

Contributions to the TPS are charged to the income and expenditure account so as to spread the cost of pensions over employees' working lives with the University in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by qualified actuaries on the basis of quinquennial valuations using a prospective benefit method. As stated in Note 18, the TPS is a multi employer scheme and the University is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

The assets of the LGPS are measured using closing market values. LGPS liabilities are measured using the projected unit method and discounted at the current rate of return on a high quality corporate bond of equivalent term and currency to the liability. The increase in the present value of the liabilities of the scheme expected to arise from employee service in the period is charged to the operating surplus.

The expected return on the scheme's assets and the increase during the period in the present value of the scheme's liabilities, arising from the passage of time, are included in pension finance costs. Actuarial gains and losses are recognised in the statement of total recognised gains and losses.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 1. ACCOUNTING POLICIES (continued)

### Tangible fixed assets

### a. Land and buildings

The University's buildings are specialised buildings and therefore it is not appropriate to value them on the basis of open market value. Land and buildings inherited from the Local Education Authority are stated in the balance sheet at valuation on the basis of depreciated replacement cost. Land and buildings acquired since incorporation are capitalised at cost. Freehold land is not depreciated. Freehold buildings are depreciated over their expected useful economic life to the University of 50 years. Leasehold buildings are amortised over the length of the lease.

Where buildings are acquired with the aid of specific grants they are capitalised and depreciated as above. The related grants are credited to a deferred capital grant account and are released to the income and expenditure account over the expected useful economic life of the related asset on a basis consistent with the depreciation policy.

Assets in the Course of Construction are carried at cost and are not depreciated until Practical Completion is achieved.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying amount of the fixed asset may not be recoverable.

Buildings under construction are accounted for at cost, based on the value of architects' certificates and other direct costs incurred to 31 July. They are not depreciated until they are brought into use.

Where significant subsequent expenditure is incurred on tangible fixed assets it is charged to the income and expenditure account in the period it is incurred, unless it meets one of the following criteria, in which case it is capitalised and depreciated on the relevant basis:

- i. Market value of the fixed asset has subsequently improved
- ii. Asset capacity increases
- iii. Substantial improvement in the quality of output or reduction in operating costs
- iv. Significant extension of the asset's life beyond that conferred by repairs and maintenance

### b. Refurbishments

Refurbishments costing less than £15,000 are written off to the income and expenditure account in the period of refurbishment. All other refurbishments are capitalised at cost and are depreciated over their useful economic life to the University of 4 years.

Where refurbishments are acquired with the aid of specific grants they are capitalised and depreciated as above. The related grants are credited to a deferred capital grant account and are released to the income and expenditure account over the expected useful economic life of the related asset on a basis consistent with the depreciation policy.

### c. Other tangible fixed assets

Other tangible fixed assets costing less than £15,000 per individual item are written off to the income and expenditure account in the period of acquisition. All other tangible fixed assets are capitalised at cost. Other tangible fixed assets are depreciated over their useful economic lives as follows:

Motor vehicles 4 years
Computer equipment 4 years
General equipment 4 years

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 1. ACCOUNTING POLICIES (continued)

Where other tangible fixed assets are acquired with the aid of specific grants they are capitalised and depreciated in accordance with the above policy, with the related grant being credited to a deferred capital grant account and released to the income and expenditure account over the expected useful economic life of the related tangible fixed assets on a basis consistent with the depreciation policy.

### Leased assets

Costs in respect of operating leases are charged on a straight line basis over the lease term. Leasing agreements which transfer to the University substantially all the benefits and risks of ownership of an asset are treated as if the asset had been purchased outright. The assets are included in fixed assets and the capital elements of the leasing commitments are shown as obligations under finance leases. The lease rentals are treated as consisting of capital and interest elements. The capital element is applied to reduce the outstanding obligations and the interest element is charged to the income and expenditure account in proportion to the reducing capital element outstanding. Assets held under finance leases are depreciated over the shorter of the lease term or the useful economic lives of equivalent owned assets. Assets which are held under hire purchase contracts which have the characteristics of finance leases are depreciated over their useful lives.

### Investments

Investments are held for the long term and are therefore treated as fixed assets and included at market valuation. Fluctuations in value are taken directly to the investment revaluation reserve included within reserves in the balance sheet, so avoiding significant fluctuations in operating surpluses resulting from short term fluctuations in the value of investments.

### Stocks

Stocks are stated at the lower of cost and net realisable value. Where necessary, provision is made for obsolete, slow moving and defective stocks.

### Maintenance of premises

The cost of routine corrective maintenance is charged to the income and expenditure account in the period it is incurred.

### Taxation

As an exempt charity the University benefits by being broadly exempt from corporation tax on income it receives from tuition fees, interest and rents. The University is exempted from levying VAT on most of the services it provides to students. For this reason the University is generally unable to recover input VAT it suffers on goods and services purchased. Non-pay expenditure is therefore shown inclusive of VAT with any recovery netted off against these figures.

### European Social Fund ("ESF") Monies

The University only recognises ESF monies upon official confirmation that a particular bid for funds has been approved.

### Liquid resources

Liquid resources include sums on short-term deposits with recognised banks and building societies and government securities.

### **Provisions**

Provisions are recognised when the institution has a present legal or constructive obligation as a result of a past event, it is probable that a transfer of economic benefit will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 1. ACCOUNTING POLICIES (continued)

### Agency arrangements

The University acts as an agent in the collection and payment of Learner Support Funds and National College for Teaching and Leadership training bursaries. Related payments received from the HEFCE, EFA/SFA and NCTL and subsequent disbursements to students are excluded from the income and expenditure account and are shown separately in note 27, except for the 5% of the grant received which is available to the University to cover administration costs relating to the grant. The University employs one member of staff dedicated to the administration of Learner Support Fund applications and payments.

2. FUNDING COUNCIL GRANTS				
	Higher	Further	Total	Total
	Education	Education	2014	2013
	Funding	Funding		
	Council	Bodies	0000	0000
	£000	£000	£000	£000
Recurrent Grants				
- Higher Education	5434	0	5434	8323
- Higher Education 12/13 Reconciliation	194	0	194	0
- Education Funding Agency	0	6735	6735	7437
- Skills Funding Agency	0	1828	1828	2062
- Skills Funding Agency 12/13 Reconciliation	0	69	69	0
Release of Capital Grants	231	40	271	137
Discretionary Bursaries	0	199	199	184
16-18 Apprenticeships	0	148	148	131
Employers Apprenticeship Grant	0	33	33	20
National Scholarship Programme	339	0	339	147
SFA Surplus Costs 11/12	0	0	0	30
24+ Loan Development Fund	0	0	0	1
Extended Placements SEN	0	0	0	10
	6198	9052	15250	18482

During the year the University also received £337,625 (2013 - £367,499) from HEFCE and the various FE funding bodies earmarked as access funds. These funds were administered in accordance with the terms and conditions specified by the relevant Councils. The funds have been excluded from both income and expenditure.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 3. ACADEMIC FEES AND SUPPORT GRANTS

3. ACADEMIC FEES AND SUFFORT GRANTS		
	2014	2013
	£000	£000
Tuition Fees:		
Higher Education - Home	15727	12083
Higher Education – EU	1797	1592
Higher Education - Non EU	5478	5781
Further Education - Home	439	225
Further Education - EU	16	6
Further Education - Non EU	207	177
	23664	19864
	2000-1	10001
Overseas Trips	25	17
Contracts	311	225
European Funds	71	0
	24071	20106
4. OTHER OPERATING INCOME	2014	2013
	£000	£000
Catering operations	829	745
Residence income	3981	4041
Other income generating activities	454	545
Other services rendered	88	215
	<del></del> 5352	5546
	<del></del>	
C INDUCATE CALL INCOME		
5. INVESTMENT INCOME	2014	2013
	£000	£000
Income from investments	367	464
Other interest receivable	196	395
		<del></del>
	563	859
	<del></del>	

Income from investments represents dividends received and net gains/(losses) crystallised on investment disposals during the year. Fluctuations in market value on investments which have been held by the University throughout the year are taken directly to reserves.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 6. STAFF COSTS

The average number of persons employed by the University duri equivalents, was:		
•	2014	2013
Teaching departments	329	316
Teaching support services	61	44
Other support services	43	40
Administration and central services	29	45
General education expenditure	10	9
Premises	23	24
Research	4	4
Catering and residences	2	2
	501	484
	_	
	2014	2013
	£000	£000
Wages and salaries	17400	16944
Social security costs	1468	1459
Pension costs (including FRS 17 adjustments of £242,000 -	2427	2422
2013 £159,000)		
Payroll sub-total	21295	20825
Contracted-out staffing services	1413	1320
	22708	22145
		<del></del>
	2014	2013
	£000	£000
Employment costs for staff on permanent contracts	20740	20448
Employment costs for staff on short-term and	046	040
temporary contracts	313	218
Contracted-out lecturing services	1413	1320 159
FRS 17 retirement benefit charge	242	199
	22708	22145

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 6. STAFF COSTS (continued)

The number of staff, including the Vice-Chancellor & Principal, who received remuneration excluding employer's pension contributions in the following ranges was:

	2014	2013
£120,001 to £130,000	1	4
£130,001 to £140,000	4	2
£140,001 to £150,000	2	1
£230,001 to £240,000	1	0
£240,001 to £250,000	0	1
		***************************************
The above emoluments include amounts paid to the Vice-Chancellor 8	& Principal of:	
	2014 £000	2013 £000
	1,000	1000
Salary	231	221
Bonus	0	22
Benefits in kind	0	0
	231	243
	<del></del>	_
Pension contributions	o	0
	<del></del>	

The figure given for the salary of the Vice-Chancellor & Principal includes payments in lieu of pension contribution.

The members of the Corporation other than the Vice-Chancellor & Principal and the member nominated by the staff (who is a University employee) did not receive any payment from the University other than the reimbursement of travel and subsistence expenses incurred in the course of their duties.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 7. OTHER OPERATING EXPENSES

1. OTTER OF EIGHT LAFE HOLD	0044	0040
	2014	2013
	£000	£000
Teaching departments	2167	1826
Teaching support services	1937	1888
Other support services	677	642
Administration and central services	1729	1295
General education expenditure	2301	2393
Premises costs	2747	1937
Catering costs	939	937
Residences expenditure	1067	1083
Bursary payments to HE students	302	689
	13866	12690
		<del></del>
Other operating expenses include:		
, , ,	2014	2013
	£000	£000
Auditors' remuneration		
- external audit	20	19
- internal audit	28	24
- other services provided by external auditors	0	0
- other services provided by internal auditors	0	0

### 8. TAXATION

The members do not believe the University was liable for any Corporation Tax arising out of its activities during the year.

### 9. INTEREST PAYABLE

	2014 £000	2013 £000
Local government pension deficit interest (note 18)	211	258
	<u> </u>	<del>,</del>

10. TANGIBLE FIXED ASSETS

Total £000	73131 10156 ( 59)	83228	13437 1857 ( 50)	15244	67984	59694	4613 2910 60461	67984
General Equipment £000	441 470 0	911	139 0	278	633	302	0 0 633	633
Computer Equipment £000	280 0 0	280	167 35 0	202	78	113	0 0 28	78
Motor Vehicles £000	209 81 ( 59)	231	89 48 ( 50)	87	144	120	0 0 44	144
Refurbishments M £000	4879 1291 0	6170	3039 815 0	3854	2316	1840	0 0 2316	2316
Freehold Land & Buildings Rt £000	54987 208 0	55195	10003 820 0	10823	44372	44984	4613 2910 36849	44372
Assets in the Course of Construction £000	12335 8106 0	20441	000	0	20441	12335	0 0 20441	20441
	Cost or valuation: At 1 August 2013 Additions Disposals	At 31 July 2014	Depreciation: At 1 August 2013 Charge for the year Disposals	At 31 July 2014	Net book value: At 31 July 2014	Net book value: At 1 August 2013	Inherited Financed by capital grant Other	

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 10. TANGIBLE FIXED ASSETS (Continued)

The transitional rules set out in FRS 15 Tangible Fixed Assets have been applied on implementing FRS 15. Accordingly, the book values at implementation have been retained.

Inherited land and buildings have been valued at depreciated replacement cost by a firm of independent chartered surveyors. Other tangible fixed assets inherited from the local education authority at incorporation have been valued by the University on a depreciated replacement cost basis with the assistance of independent professional advice. There are no tangible fixed assets held under finance leases. Land and buildings with a net book value of £2,910,000 have been financed by exchequer funds, through for example the receipt of capital grants. Should these assets be sold, the University may be liable, under the terms of the Financial Memorandum with HEFCE, to surrender the proceeds.

### 11. INVESTMENTS

	2014	2013
	£000	£000
Managed Funds and Covered Warrants		
Market value at 1 August	32215	26194
Cost of additions	3349	8917
Sale of investments	( 3287)	( 6553)
Return of investment capital	0	( 83)
Surplus on revaluation for year	1457	3740
		20245
Market value at 31 July	33734	32215
Works of Art		
***************************************	0	0
Cost at 1 August Additions	212	ŏ
Additions	2.2	•
O A J OK Billi	212	0
Cost at 31 July	212	v
	<del></del>	
Total Investments	33946	32215

Managed funds and covered warrants have been included at market value. Unrealised gains and losses arising from fluctuations in value are included within revaluation reserves. Works of art have been included at cost.

### 12. DEBTORS

12. 0	2014	2013
	£000	£000
Amounts falling due within one year:		
Trade debtors	580	654
Prepayments and accrued income	373	708
Leonardo debtor	103	40
Loans to Joint Ventures (see note 24)	554	50
Other debtors	3	1
	4040	1453
	1613	1453

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

13. CREDITORS: amounts falling due within one year			
,	2	014	2013
	£	000	£000
Trade creditors	11	052	432
Other taxation and social security		724	734
Accruals and deferred income	3	545	4769
	 5:	<del></del> 321	5935
	Part	<del></del>	
14. PENSION LIABILITY			
14. PENSION LIABILITY	2	014	2013
	£	000	£000
Local government pension liability	10	466	10013
		<del></del>	<del></del>
15. DEFERRED CAPITAL GRANTS			
	LSC	HEFCE	Total
	£000	£000	£000
At 1 August 2013	1529	1444	2973
Cash received	0	208	208
Released to income and expenditure account	( 40)	( 231)	( 271)
	*****	<del></del>	<del></del>
At 31 July 2014	1489	1421	2910

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

16. INCOME AND EXPENDITURE ACCOUNT		
	2014	2013 £000
	£000	2000
At 1 August	82885	73178
Transfers from revaluation reserve to income and expenditure account		
Inherited Assets	140 679	140 739
Investments Surplus on continuing operations after depreciation of assets at valuation		/38
and tax	6594	7995
Actuarial gain/(loss) in respect of pension scheme	0	833
At 31 July	90298	82885
Balance represented by :		
Income and expenditure account excluding pension reserve Pension reserve	100764 ( 10466)	92898 ( 10013)
1 0/18/01/10/07/0		
At 31 July	90298	82885
	····	
17. REVALUATION RESERVES		
	2014	2013 £000
Inherited Assets	£000	£000
	1750	4000
Beginning of year	4753 ( 140)	4893 ( 140)
Transfer from revaluation reserve to income and expenditure account	( 140)	( 140)
End of year	4613	4753
		<del></del>
	2014	2013
	£000	£000
Investments		
At 1 August	6045	3044
Release of revaluation reserve in respect of investments sold during		
the year	(679)	( 739)
Increase in valuation of investments during the year	1457	3740
At 31 July	6823	6045
•		
Total Revaluation Reserves	11436	10798

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 18. PENSION AND SIMILAR OBLIGATIONS

The two principal pension schemes for the College's staff are the Teachers Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). Both are defined benefit schemes.

The total pension cost for the University was:

	2014	2013
	£000	£000
Contribution to TPS	1429	1468
Contribution to LGPS	756	795
FRS 17 Adjustments	242	159
Total pension cost (Note 6)	2427	2422
	<u></u>	

### Teachers Pension Scheme (TPS)

The University participates in the TPS, which is an unfunded defined benefit pension scheme where contributions payable are credited to the Exchequer and a notional set of investments maintained. The pension cost is normally assessed no less than every four years in accordance with the advice of the Government Actuary. The main results and assumptions of the most recent valuation of the TPS are as follows:

Latest actuarial valuation	31 March 2004
Actuarial method	Prospective benefits
Investment returns per annum	6.5%
Salary scale increases per annum	5.0%
Notional value of assets at date of last valuation	£162,650m
Proportion of members' accrued benefits covered by the actuarial value of the	
assets	98.88%

For the period from 1 August 2013 to 31 July 2014 the employer contribution was 14.1% and the employee rate was between 6.4% and 11.2%.

### Financial Reporting Standard 17

Under the definitions set out in Financial Reporting Standard 17 (Retirement Benefits), the TPS is a multiemployer pension scheme. The University is unable to identify its share of the underlying assets and liabilities of the scheme. Accordingly, the University has taken advantage of the exemption in FRS17 and has accounted for its contributions to the scheme as if it were a defined contribution scheme.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 18. PENSION AND SIMILAR OBLIGATIONS (continued)

### Local Government Pension Scheme (LGPS)

The University participates in the LGPS, which is a funded defined benefit pension scheme where contributions payable are held in a trust separately from the University. The total contribution made for the year ended 31 July 2014 was £1,171,348 of which employer's contributions totalled £798,859 and employees' contributions totalled £372,489. The agreed employer contribution rate for the 2013/14 Fiscal Year was 14.4% and the rate for the 2014/15 Fiscal Year is 14.4%. The employee contribution rate depends upon the salary of the individual member and varies between 5.50% and 7.50%.

### Financial Reporting Standard 17

The following information is based upon a full actuarial valuation of the Fund at 31 March 2013 updated to 31 July 2014 by a qualified independent actuary.

Weighted average assumption	ns used to determine benefit		
obligations at:		At 31 July 2014	At 31 July 2013
Rate of increase in salaries		4.05%	4.15%
Rate of increase for pensions	•	2.30%	2.40%
CPI Inflation assumption		2.30%	2.20%
Discount rate		4.30%	4,60%
Further life expectancies from	n age 65:		
Retiring today	Males	22.9	22.1
	Females	25.5	24.8
Retiring in 20 years	Males	25.1	23.9
	Females	27.8	26.7

Changes to the LGPS under regulation 3 of the LGPS (Amendment) Regulations 2006 (Statutory Instrument 2006/966) permit employees retiring on or after 6 April 2006 to take an extra increase in their lump sum payment on retirement in exchange for a reduction in their future annual pension.

The actuaries have assumed that 50% of employees retiring after 6 April 2006 will take advantage of this change to the pension scheme. The actuaries have advised that this will reduce the value of the University's retirement benefit liability.

The current mortality assumptions include allowance for future improvements in mortality rates.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 18. PENSION AND SIMILAR OBLIGATIONS (continued)

The University's share of the assets in the scheme and the expected long-term rates of return were:

	At 31 July 2014		At 31	July 2013
	Rate	Value	Rate	Value
	%	£000	%	£000
Equities	7.00	9382	7.00	8308
Government Bonds	3.20	1679	3.30	1646
Other Bonds	4.10	2162	4,30	2195
Property	6.20	1805	5.70	1705
Cash/liquidity	0.50	945	0.50	803
Other	7.00	5017	7.00	4938
Total market value of assets		20990		19595
Actuarial value of liability		(31456)		(29608)
Deficit in the scheme		(10466)		(10013)

To develop the expected long-term rate of return on assets assumption, the employer considered the current level of expected returns on risk-free investments (primarily government bonds), the historical level of the risk premium associated with the other asset classes in which the portfolio is invested and the expectations for future returns of each asset class. The expected return for each asset class was then weighted based on the asset allocation to develop the expected long-term rate of return on assets assumption for the portfolio. This resulted in the selection of the above assumptions.

### Analysis of the amount charged to Income and Expenditure Account

	2014	2013
	£000	£000
Service cost	1166	1027
Past service cost	0	0
Total operating charge	1166	1027
	<del>- 11.1 - 11.11 -</del>	***************************************

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 18. PENSION AND SIMILAR OBLIGATIONS (continued)

Analysis of net return on pension scheme		
Think the transfer of the tran	2014	2013
	£000	£000
Expected return on pension scheme assets	1177	990
Interest on pension liabilities	(1388)	(1232)
Effect of settlements or curtailments	0	( 16)
Net return	( 211)	( 258)
		<del>`</del>
Amount recognised in the Statement of Total Recognised Gains	and Losses (ST	RGL)
	2014	2013
	£000	£000
Actual return less expected return on pension scheme assets	( 689)	1430
Changes in assumptions	689	( 597)
Actuarial gain/(loss) recognised in STRGL	0	833
Movement in deficit during the year		
	2014	2013
	£000	£000
Deficit in scheme at 1 August	(10013)	(10429)
Movement in year		
Current service charge	( 1166)	( 1027)
Contributions	924	868
Past service charges	0	0
Net interest cost	( 211)	( 258)
Actuarial gain/(loss)	0	833
Deficit in scheme at 31 July	(10466)	(10013)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 18. PENSION AND SIMILAR OBLIGATIONS (continued)

Reconciliation of Liabilitie	Recon	ciliation	of I	iahilities
------------------------------	-------	-----------	------	------------

Reconciliation of Liabilities		
	2014	2013
	£000	£000
Liabilities at start of period	29608	26907
Current service cost	1166	1027
Interest cost	1388	1232
Member contributions	374	361
Past service cost	0	0
Actuarial (gains)/losses	( 689)	597
Curtailments	0	16
Benefits paid	( 391)	( 532)
Liabilities at end of period	31456	29608
		<u> ii'ir</u>
Reconciliation of Assets		
	2014	2013
	£000	£000
Assets at start of period	19595	16478
Expected return on assets	1177	990
Actuarial (losses)/gains	( 689)	1430
Employer contributions	924	868
Member contributions	374	361
Benefits paid	( 391)	( 532)
Assets at end of period	20990	19595
		<del></del>

### Contributions

The employer expects to make contributions in the year to 31 July 2015 of £1,095,000.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 18. PENSION AND SIMILAR OBLIGATIONS (continued)

History of experience gains and losses					
	2014	2013	2012	2011	2010
Benefit obligation at end of year	(31456)	(29608)	(26907)	(24357)	(19297)
Fair value of plan assets at end of year	20990	19595	16478	15333	11291
Deficit	(10466)	(10013)	(10429)	( 9024)	( 8006)
Difference between the expected and actual					
return on assets:					
Amount £000	( 689)	1429	( 561)	2522	997
Percentage of scheme assets %	( 3.3)	7.3	( 3.4)	16.4	8.8
Experience gains and (losses) on scheme liabilities:					
Amount £000	1218	0	0	( 3304)	0
Percentage of scheme liabilities %	3.9	0.0	0.0	( 13.6)	0.0
Total amount recognised in STRGL:					
Amount £000	0	(833)	( 881)	( 434)	(418)
Percentage of scheme liabilities %	0	( 2.8)	( 3.3)	( 1.8)	( 2.2)

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 19. RECONCILIATION OF OPERATING SURPLUS TO NET CASH INFLOW FROM OPERATING ACTIVITIES

		2014 £000	2013 £000
Surplus on continuing operations after deprecia	ition of assets		
at valuation and tax		6594	7995
Depreciation (note 10)		1857	1905
Profit on disposal of tangible fixed assets		( 13)	( 9)
Deferred capital grants released to income (not	te 15)	( 271)	( 138)
(Increase)/Decrease in stocks		( 2)	1
Decrease/(Increase) in trade debtors		74	( 247)
(Increase)/Decrease in prepayments, accrued in	ncome and other deb	otors ( 234)	326
Increase/(Decrease) in trade creditors		620	(442)
(Decrease)/Increase in other taxation and social	al security	( 10)	14
(Decrease)/Increase in accruals		(1224)	1100
Other interest (note 5)		( 196)	( 395)
Income from investments (note 5)		( 367)	( 464)
Interest payable (note 9)		211	258
Pension cost less contributions payable (notes	6 and 18)	242	159
Net cash inflow from operating activities		<del></del> 7281	10063
			_
20. ANALYSIS OF CHANGES IN NET FU	NDS		
	At 1 August 2013	Cash Flows	At 31 July 2014
	£000	£000	£000
Cash at bank and in hand	19213	(2356)	16857
		<del></del>	
21. CAPITAL COMMITMENTS			
21. CAPITAL COMMITMENTS		2014	2013
		£000	£000
Contracted for at year end		4489	12139
Authorised but not contracted for at year end		41143	1999
-			

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 22. FINANCIAL COMMITMENTS

At 31 July 2014 the University had annual commitments under non-cancellable operating leases as follows:

	Land and buildings £000	Other £000
Expiring within one year Expiring within two and five years	-	-

### 23. RELATED PARTY TRANSACTIONS

Due to the nature of the University's operations and the composition of the Corporation (being drawn from local public and private sector organisations) it is inevitable that transactions will take place with organisations in which a member of the Corporation may have an interest. All transactions involving organisations in which a member of the Corporation may have an interest are conducted at arm's length and in accordance with the University's financial regulations and normal procurement procedures. No transactions were identified which should be disclosed under Financial Reporting Standard 8 Related Party Disclosures.

Transactions with the HEFCE, NCTL, EFA, and SFA are detailed in notes 2, 12 and 15.

### 24. JOINT VENTURES

On 5 July 2012 a private limited company called SUCB Holdings Limited was set up. The University owns 50% (500 ordinary shares of £0.01 each) of the issued share capital of this company with the other 50% being owned by a company called NRH Media Limited. On 6 July 2012 Smartphone Hospitality Limited, a wholly owned subsidiary of SUCB Holdings Limited, was incorporated. The purpose of this joint venture is to seek to maximise business opportunities arising out of the utilisation of augmented reality in the hospitality industry. At year end the University had loaned the sum of £125,000 to SUCB Holdings Limited and this amount is included in the debtors figure in the balance sheet. The University has not accounted for SUCB Holdings Limited as a joint venture as at 31 July 2014 due to the immateriality of the figures involved.

On 25 October 2013 a Limited Liability Partnership called UCB Leisure LLP was incorporated. The Capital of this business is owned equally by University College Birmingham and David Playdon (who up until the incorporation of the business was a Governor of the University). On 22 November 2013 UCB Leisure LLP purchased the freehold of the land and buildings of Gayhill Golf Club (now renamed Hollywood Golf Club) for a total consideration of £858,000.

### 25. MAJOR NON-CASH TRANSACTIONS

There have been no major non-cash transactions in the year.

### 26. BIRMINGHAM COMMUNITY COLLEGE

The University is a founder member of the Birmingham Community College, an alliance of five of Birmingham's colleges. The Community College is currently the vehicle for bidding for European, Skills Development and other funds and part of the UFI Birmingham and Solihull Learndirect hub. It also acts as a central point for information and marketing the member colleges.

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR TO 31 JULY 2014

### 27. LEARNER SUPPORT FUNDS AND TRAINING BURSARIES

	NCTL Training Bursaries		Learner Support Funds	
	2014 £000	2013 £000	2014 £000	2013 £000
Funding Council grants Interest earned	122 0	162 0	338 0	367 0
	122	162	338	367
Disbursed to students Administration costs	(122) 0	(162) 0	(333) ( 5)	(367) 0
Balance unspent at 31 July		<del></del>		0
	<del>,,.,,,</del>		<del></del>	

Funding Council grants are available solely for students; the University acts only as paying agent. The grants and related disbursements are therefore excluded from the Income and Expenditure Account.

### 28. EXPENSES PAID TO OR ON BEHALF OF THE MEMBERS OF THE CORPORATION

During the year expense payments amounting to a total of £12,421 were paid to 13 Corporation Members for expenses they incurred in attending University meetings. Examples of the types of expenses incurred include travel and hotel costs.

No payments for services were made to any of the Members or connected parties, other than under contracts of employment.

### 29. POST BALANCE SHEET EVENTS

Subsequent to the balance sheet date the University purchased the long leasehold of a building at 65/77 Summer Row, Birmingham for £2,731,000 and has taken possession of its new teaching facility included within assets under construction at 31 July 2014.

### STATEMENT OF THE RESPONSIBILITIES OF THE MEMBERS OF THE CORPORATION

The members of the Corporation of the University are required to present audited financial statements for each financial year.

Within the terms and conditions of the Financial Memorandum agreed between the Higher Education Funding Council for England and the Corporation of the University, the Corporation, through its Vice-Chancellor & Principal, is required to prepare financial statements for each financial year in accordance with the 2007 Statement of Recommended Practice – Accounting for Further and Higher Education Institutions and with the Accounts Direction issued by the Higher Education Funding Council for England, which give a true and fair view of the state of affairs of the University and the surplus for that year.

In preparing the financial statements the Corporation is required to:-

- select suitable accounting policies and then apply them consistently
- · make judgements and estimates that are reasonable and prudent
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements
- prepare financial statements on the going concern basis unless it is inappropriate to assume that the University will continue in operation.

The Corporation is also required to prepare a Members Report which describes what it is trying to do and how it is going about it, including the legal and administrative status of the University.

The Corporation is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the University and to enable it to ensure that the financial statements are prepared in accordance with the relevant legislation of incorporation and other relevant accounting standards. It has general responsibility for taking such steps that are reasonably open to it to safeguard assets of the University and to prevent and detect fraud and other irregularities.

Members of the Corporation are responsible for ensuring that expenditure and income are applied for the purposes intended by Parliament and that the financial transactions conform to the authorities that govern them. In addition they are responsible for ensuring that funds from the Council are used only in accordance with the Financial Memorandum with the Council and any other conditions which the Council may from time to time prescribe. Members of the Corporation must ensure that there are appropriate financial and management controls in place sufficient to safeguard public and other funds and ensure that they are used only in accordance with the conditions under which they have been made available. In addition, members of the Corporation are responsible for securing the economical, efficient and effective management of the University's resources and expenditure, so that the benefits that should be derived from the application of public funds by the Council are not put at risk.

Approved by order of the members of the Corporation on 12 November 2014 and signed on its behalf by:

Migel Moss

Chancellor .

12 November 2014

### STATEMENT OF CORPORATE GOVERNANCE

The University is committed to exhibiting best practice in all aspects of corporate governance. It complies with the provisions of the voluntary Governance Code of Practice adopted by the Committee of University Chairmen (CUC) in February 2009 and also the revised Combined Code on Corporate Governance issued by the London Stock Exchange in July 2003. This summary describes the manner in which the University has applied the principles set out in the Combined Code. Its purpose is to help the reader of the accounts understand how the principles have been applied.

In the opinion of the governors, the University complies with all the provisions of both the CUC Governance Code of Practice and the Combined Code in so far as they apply to the higher education sector, and it has complied throughout the year ended 31 July 2014.

### Statement of Primary Responsibilities

Having regard to the Code, the Corporation has adopted the following statement of primary responsibilities:

- 1. To approve the mission and strategic vision of the University, long-term academic and business plans and key performance indicators, and to ensure that these meet the interests of stakeholders.
- 2. To delegate authority to the Vice-Chancellor & Principal, as chief executive, for the academic, corporate, financial, estate and personnel management of the University. And to establish and keep under regular review the policies, procedures and limits within such management functions as shall be undertaken by and under the authority of the Vice-Chancellor & Principal.
- 3. To ensure the establishment and monitoring of systems of control and accountability, including financial and operational controls and risk assessment, and procedures for handling internal grievances and for managing conflicts of interest.
- 4. To ensure processes are in place to monitor and evaluate the performance and effectiveness of the institution against the plans and approved key performance indicators, which should be, where possible and appropriate, benchmarked against other comparable institutions.
- 5. To establish processes to monitor and evaluate the performance and effectiveness of the governing body itself.
- 6. To conduct its business in accordance with best practice in higher education corporate governance and with the principles of public life drawn up by the Committee on Standards in Public Life.
- To safeguard the good name and values of the University.
- 8. To appoint the Vice-Chancellor & Principal as chief executive, and to put in place suitable arrangements for monitoring his/her performance.
- To appoint a secretary to the governing body and to ensure that, if the person appointed has managerial responsibilities in the institution, there is an appropriate separation in the lines of accountability.
- 10. To be the employing authority for all staff in the University and to be responsible for establishing a human resources strategy.
- 11. To be the principal financial and business authority of the University, to ensure that proper books of account are kept, to approve the annual budget and financial statements, and to have overall responsibility for the University's assets, property and estate.
- 12. To be the University's legal authority and, as such, to ensure that systems are in place for meeting all the University's legal obligations, including those arising from contracts and other legal commitments made in the University's name.

### STATEMENT OF CORPORATE GOVERNANCE

### Statement of Primary Responsibilities (continued)

- 13. To make such provision as it thinks fit for the general welfare of students, in consultation with the academic board.
- 14. To act as trustee for any property, legacy, endowment, bequest or gift in support of the work and welfare of the University.
- 15. To ensure that the University's constitution is followed at all times and that appropriate advice is available to enable this to happen.

### The Corporation

The composition of the Corporation during the year is set out on pages 8 and 9. It is the Corporation's responsibility to bring independent judgment to bear on issues of strategy, performance, resources and standards of conduct.

The Corporation is provided with regular and timely information on the overall financial performance of the University, together with other information such as performance against funding targets, proposed capital expenditure, quality matters and personnel-related matters such as health and safety and environmental issues. The Corporation meets each term.

The Corporation conducts its business through a number of committees. Each committee has terms of reference, which have been approved by the Corporation. These committees are: Finance and General Purposes; Remuneration and Nominations; Audit; Student Services and Standards and Ad Hoc.

The Finance and General Purposes Committee, the Audit Committee, the Student Services and Standards Committee and the full Corporation meet at least termly. The Remuneration and Nominations and Ad Hoc Committees are convened as necessary. Full minutes of all meetings are available from the University Secretary at:

University College Birmingham Summer Row Birmingham B3 1JB

The Clerk to the Corporation maintains a register of financial and personal interests of the governors. The register is available for inspection at the above address.

All governors are able to obtain independent professional advice in furtherance of their duties at the University's expense and have access to the Clerk to the Corporation, who is responsible to the Board for ensuring compliance with all applicable procedures and regulations. The appointment, evaluation and removal of the Clerk are matters for the Corporation as a whole.

Formal agendas, papers and reports are supplied to governors in a timely manner, prior to Board meetings. Briefings are also provided on an ad-hoc basis.

The Corporation has a strong and independent non-executive element and no individual or group dominates its decision-making process. The Corporation considers that each of its non-executive members is independent of management and free from any business or other relationship, which could materially interfere with the exercise of their independent judgment.

There is a clear division of responsibility in that the roles of the Chancellor and Vice-Chancellor & Principal are separate.

### STATEMENT OF CORPORATE GOVERNANCE

### Remuneration and Nominations Committee

It is the responsibility of the Remuneration and Nominations Committee to determine the remuneration and benefits of the Vice-Chancellor & Principal and other senior staff.

Any new appointments to the Corporation are a matter for the consideration of the Corporation as a whole. The Remuneration and Nominations Committee is responsible for the selection and nomination of any new member for the Corporation's consideration. The Corporation is responsible for ensuring that appropriate training is provided as required.

Members of the Corporation are appointed for a term of office not exceeding 3 years.

Details of remuneration for the year ended 31 July 2014 are set out in note 6 to the financial statements.

### **Audit Committee**

The Audit Committee comprises four members of the Corporation (excluding the Vice-Chancellor & Principal). The Committee operates in accordance with written terms of reference approved by the Corporation.

The Audit Committee meets on a termly basis and provides a forum for reporting by the University's internal and financial statement auditors, who have access to the Committee for independent discussion, without the presence of University management. The Committee also receives and considers reports from the Funding Council as they affect the University's business.

The University's internal auditors monitor the systems of internal control, risk management controls and governance processes in accordance with an agreed plan of input, reporting their findings to management and the Audit Committee. Management is responsible for the implementation of agreed audit recommendations and that internal auditors undertake periodic follow-up reviews to ensure such recommendations have been implemented.

The Audit Committee also advises the Corporation on the appointment of internal and financial statement auditors and their remuneration for both audit and non-audit work.

### Internal control

The Vice-Chancellor & Principal, as Accounting Officer, is responsible for ensuring that an effective system of internal control is maintained and operated by the University.

The Corporation is ultimately responsible for the University's system of internal control and for reviewing its effectiveness. However, such a system is designed to manage, rather than eliminate, the risk of failure to achieve business objectives and can provide only reasonable, not absolute, assurance against material mis-statement or loss.

The Corporation has delegated to the Vice-Chancellor & Principal, as Accounting Officer, the day-to-day responsibility for reviewing the adequacy of the system of internal financial control and making any appropriate amendments. He/she is also responsible for reporting to the Corporation any material weaknesses or breakdowns in internal financial control.

The Corporation has reviewed the key risks to which the University is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Corporation is of the view that there is a formal ongoing process for identifying, evaluating and managing the College's significant risks that has been in place for the year ending 31 July 2014 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the Corporation.

### STATEMENT OF CORPORATE GOVERNANCE

### Internal control (continued)

The Executive Management Team receives reports setting out key performance and risk indicators, and considers possible control issues brought to their attention by early warning mechanisms which are embedded within the departments and reinforced by risk awareness training. The Executive Management Team and the Audit Committee also receive regular reports form internal audit, which include recommendations for improvement. The Audit Committee's role in this area is confined to a high-level review of the arrangements for internal control. The Corporation's agenda includes a regular item for consideration of risk and control and receives reports therein from the Executive Management Team and Audit Committee. The emphasis is on obtaining the relevant degree of assurance, not merely reporting by exception. At its November 2014 meeting, the Corporation carried out the annual assessment for the year ended 31 July 2014 by considering documentation from the Executive Management Team and internal audit, and taking account of events since 31 July 2014.

### Public benefit

University College Birmingham is an exempt charity and has regard to the Charity Commission's guidance on public benefit. Its charitable object is, for the public benefit, to advance education, knowledge and learning by teaching and research. It carries out this object in accordance with the powers granted to the Corporation by Section 124 of the Education Reform Act 1988.

The University has delivered its charitable purposes for the Public Benefit in 2013/14 by providing both Higher and Further education and training to in excess of 7000 students and providing research and consultancy services for business within its specialist industry areas, namely

- Restaurants, hotels and licensed trade
- Bakery
- Food and consumer management
- Tourism
- Early years education and childcare
- Events and entertainment
- Sports therapy
- Sports management
- · Beauty therapy, hairdressing, salon management and theatrical special effects & media make-up
- Service sector marketing
- Health and social care

### Going concern

After making appropriate enquiries, the Corporation considers that the University has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements.

Migel Moss

Chancellor

12 November 2014

Rav Linforth

Vice-Chancellor & Principal

### INDEPENDENT AUDITORS' REPORT TO THE CORPORATION OF UNIVERSITY COLLEGE BIRMINGHAM

We have audited the financial statements of University College Birmingham (the "University") for the year ended 31 July 2014 which comprise the Income and Expenditure Account, the Balance Sheet, the Cash Flow Statement, the Statement of Total Recognised Gains and Losses, the Accounting Policies and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Corporation, in accordance with Charters and Statutes of the Institution. Our audit work has been undertaken so that we might state to the Corporation those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Corporation for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Responsibilities, the Corporation is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Corporation's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Corporation; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the University's affairs as at 31 July 2014 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Statement of Recommended Practice Accounting for Further and Higher Education.

### INDEPENDENT AUDITORS' REPORT TO THE CORPORATION OF UNIVERSITY COLLEGE BIRMINGHAM

### Opinion on other matters prescribed by the Higher Education Funding Council for England Audit Code of Practice

In our opinion, in all material respects:

- funds from whatever source administered by the University during the year ended 31 July 2014 have been applied for the purposes for which they were received;
- income has been applied in accordance with the University's statutes: and
- funds provided by the Higher Education Funding Council for England have been applied in accordance with the Financial Memorandum and any other terms and conditions attached to them.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matter where the Higher Education Funding Council for England Audit Code of Practice requires us to report to you if, in our opinion:

 the Statement of Internal Control (included as part of the Corporate Governance Statement) is inconsistent with our knowledge of the University

Nicholas Simkins (Senior Statutory Auditor)

for and on behalf of CHANTREY VELLACOTT DFK LLP Chartered Accountants and Statutory Auditor

chatney bellocate on w

Calthorpe Road Edgbaston Birmingham B15 1TS

12 November 2014